Cheil

Third Quarter 2019 Earnings Release

October 23, 2019 Cheil Worldwide



The financial information in this document is consolidated earning results based on K-IFRS.

This document is provided for investors' information before Q3 FY2019 reviewed financial statements are released. The review outcomes may cause some parts of this document to be revised.

This document contains "forward-looking statements" - that is, statements related to future, not past events.

In this context, forward-looking statements often address our expected future business and financial performance, and often contain words such as "expects", "anticipates", "intends", "plans", "believes", "seeks", or "will". Forward-looking statements by their nature address matters that are, to different degrees, uncertain.

For us, particular uncertainties which could adversely or positively affect our future results include: the behavior of financial markets, including fluctuations in exchange rates, interest rates and commodity prices; strategic actions including dispositions and acquisitions. These uncertainties may cause our actual results to be materially different from those expressed in this document.



- Financial Summary (K-IFRS consolidated)
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Financial Summary (K-IFRS consolidated)

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(KRW billion)

	Q3 2018	Q3 2019	Growth	Q3 YTD 2018	Q3 YTD 2019	Growth
Revenue (Gross Profit)	262.5	284.2	8%	770.7	844.8	10%
Operating Expense	216.4	231.5	7%	640.3	690.6	8%
Operating Income	46.1	52.7	14%	130.4	154.2	18%
Non- operating Expenses and Income	1.0	1.2	20%	8.7	2.2	∆75%
Income Before Income Taxes	47.1	53.9	14%	139.1	156.4	12%
Net Income	31.7	35.6	12%	97.1	102.3	5%

Consolidated Revenue



Consolidated Revenue : Q3 2018 262.5B → Q3 2019 284.2B (21.7B↑)

- □ Headquarter: Q3 2018 71.9B → Q3 2019 71.4억 (0.5B↓)
 - Despite additional revenue from new clients, revenue decreased due to the loss of major clients including Oriental Brewery, Coway, etc
- \Box Subsidiaries : Q3 2018 190.6B → Q3 2019 212.8B (22.2B↑)
 - Revenue increased along with continuous growth in Europe and emerging markets

(KRW billion)

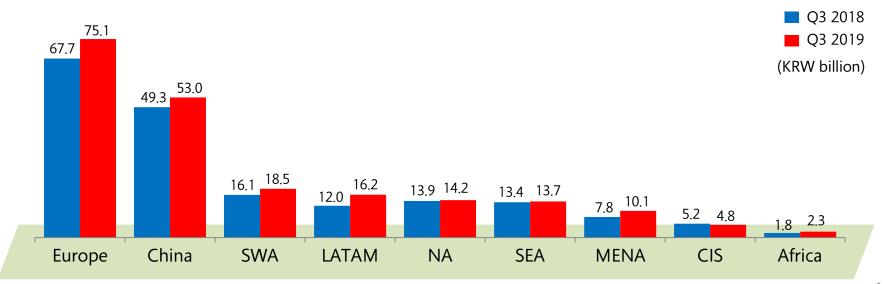
	Q3 2018	Q3 2019	Growth	Q3 YTD 2018	Q3 YTD 2019	Growth
HQ	71.9	71.4	∆1%	210.4	209.6	∆0.4%
Subsidiaries	190.6	212.8	12%	560.3	635.2	13%
Total	262.5	284.2	8%	770.7	844.8	10%



Overseas % of total revenue : 2018 YTD 72% → Q3 YTD 2019 75%

- ☐ Steady growth driven by Europe and emerging markets
 - Europe (11%↑ YoY), LATAM (35%↑), MENA (30%↑) continued strong growth * Iris 16%↑ ** Q3 YTD 13%↑ ** 31%↑ ** 26%↑
 - NA (2%↑ YoY) and SEA (3%) showed slower growth ※ Q3 Mckinney 31%↑, TBG 31%↓

 ※ Q3 YTD NA 12%↑, SEA 10%↑



Consolidated Revenue | by Client and Sector



□ Non-Samsung clients %: 2018 YTD 29% → Q3 YTD 2019 30%

- Headquarter : 2018 YTD 24% → Q3 YTD 2019 23%

- Subsidiaries : 2018 YTD 32% → Q3 YTD 2019 33%

※ Q3 YTD Non-Samsung Revenue 17%↑ YoY

 \square Digital % of total revenue : 2018 YTD 34% \rightarrow Q3 YTD 2019 38%

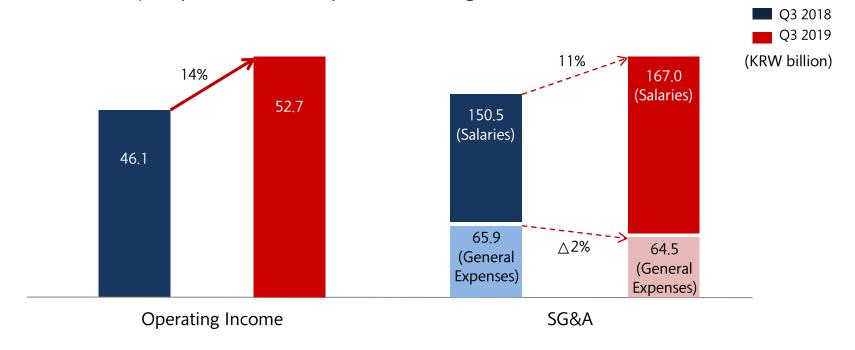
		2010	2013	2018	Q3 YTD 2019
D	igital	19%	23%	30%	38%
В	TL	32%	41%	45%	42%
	Retail	13%	23%	23%	24%
A	TL	49%	36%	25%	20%

Consolidated Operating Income



Consolidated Operating Income : Q3 2018 46.1B \rightarrow Q3 2019 52.7B (6.6B \uparrow)

☐ Consolidated operating income increased along with revenue growth and cost efficiency improvement despite increasing investments in talent



Q3 2019 Business Performance



☐ New Account Wins

- MSD, Delta Airlines(Europe), Chery, Audi(China), Baker Hughes(NA), etc.



□ International Award Wins

- Spikes Asia 13, Clio 4, Ad Stars 31, etc

2019 Outlook _ Regional Highlights







Q4 2019 Objective : Stable Growth & Risk Management → Achieve Annual Guidance

Steady Growth

- 1 Diversification
 - : New clients development
- ② Expansion
 - : Enhance regional portfolio

Core Biz Expansion

- ① Lock-in: Platform biz
- ② Expansion
 - : Data/Tech-based solutions

Risk Management

- ① Enhance network synergy
 - : More collaboration
- ② Improve system and process efficiency

Shareholder Value

- ① Shareholders Return
 - : Dividend
- ② Investments: M&As

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